

Finance Committee

September 27, 2023 | 4:00 p.m. – 5:30 p.m.



Onsite:

Greater Portland Transit District
114 Valley Street, Conference Room A | Portland, ME 04102

Remote:

Please click the link below to join the webinar:

<https://us02web.zoom.us/j/82012466836?pwd=dHN0Wk9VeXF6YzdOVExXaki3RGFyZz09>

Passcode: 453799 | Webinar ID: 820 1246 6836

Phone: (646) 558-8656 | Telephone participants: *9 to raise hand, *6 to unmute

MEETING AGENDA

AGENDA ITEM	PRESENTER	ACTION or INFORMATION
1. Call Meeting to Order (4:00)	Paul Bradbury, Committee Chair	N/A
2. Public Comment (4:00-4:05) The Finance Committee welcomes public comment. For items NOT listed on this agenda, the chair will recognize speakers at this point on the agenda. For items on the agenda, the chair will recognize public comment following the staff presentation. There is a 3-minute time limit per speaker.	Paul Bradbury, Committee Chair	Information
3. Approval of Meeting Minutes (4:05-4:10) The committee will be asked to approve minutes from the September 6, 2023 meeting of the Finance Committee.	Paul Bradbury, Committee Chair	ACTION
4. 2024 Draft Operating Budget (4:10-4:30) Staff will present the 2024 Operating Budget and Capital Program draft.	Shelly Brooks, Finance Director Gregory Jordan, Executive Director	Information
5. Cost/Revenue Allocation Policies (4:30-5:00) Staff will present cost/revenue allocation methods for consideration and discuss by the committee.	Gregory Jordan, Executive Director	Information
6. Future Agenda Items (5:00-5:05) Committee members may request future agenda items. <ul style="list-style-type: none">Review board policies pertaining to procurement (TBD)Comprehensive review of board policies (TBD)Reassess cost/rev. allocation policies (Ongoing)	Paul Bradbury, Committee Chair	Information

<ul style="list-style-type: none"> • Federal Grant Awards/Activity (TBD) • Long Range Financial Forecasting (Ongoing) • Transit Asset Management Plan (TBD) • State Funding- baseline and recurring (Ongoing) 		
<p>7. Upcoming Meetings (5:05-5:10)</p> <ul style="list-style-type: none"> • Board of Directors – September 28, 2023 at 4:00 p.m. • Finance Committee – October 4, 2023 at 4:00 p.m. • Executive Committee – October 11, 2023 at 3:30 p.m. • Ridership Committee – October 18, 2023 at 4:00 p.m. 	<p>Paul Bradbury, Committee Chair</p>	<p>Information</p>
<p>8. Adjournment (5:15)</p>	<p>Paul Bradbury, Committee Chair</p>	<p>ACTION</p>

As of November 9, 2022 Greater Portland METRO is holding meetings of the Board of Directors (and its committees) in hybrid format, both in person at METRO's offices and via webinar. The remote portions of all meetings are conducted in accordance with the requirements of [METRO's Remote Participation Policy](#) (adopted August 25, 2022) as well as LD 1772, PL 2022 Ch. 666, and 1 MRSA Chapter 13, Subchapter 1.



**Finance Committee Meeting
September 6, 2023 at 4:00 p.m.
DRAFT Meeting Minutes**

Municipality	Representative	Title	Attendance
Portland	Paul Bradbury	Treasurer and Committee Chair	On Site
Brunswick	Ryan Leighton	Committee Vice-Chair	Absent
Yarmouth	Nat Tupper	Member	On Site
Portland	Jeff Levine	Member	On Site
Westbrook	John Thompson	Member	Virtual
Other Board Members Present N/A			

Staff & Others Present	Members of the Public
Greg Jordan, Executive Director Shelly Brooks, Chief Financial Officer	

- 1. With a quorum in place, the meeting was called to order at 4:05 p.m. by Paul Bradbury, Committee Chair.**
- 2. Public comment:** No members of the public were present.
- 3. Approval of June 6, 2023 Meeting Minutes**
John Thompson moved, seconded by Nat Tupper, to approve the meeting minutes of the June 6, 2023 meeting of the Finance Committee as presented. A roll call vote was taken by Gregory Jordan, Executive Director. **The motion passed unanimously by all those present.**
- 4. 2024 Operating Budget Draft**
Shelly Brooks, Chief Financial Officer presented preliminary information on the 2024 Operating Budget Draft. Greg Jordan expanded the discussion with additional information on projected increases in various funding sources and cost. No Committee action was taken.

5. Follow-up: Cost Revenue Allocation

This item was tabled for the September 27th meeting.

6. Future Agenda Items

Committee members may request future agenda items.

- Review 2024 draft budget (9/27/23)
- Review board policies pertaining to procurement (TBD)
- Comprehensive review of board policies (TBD)
- Reassess cost/rev. allocation policies (Ongoing)
- Federal Grant Awards/Activity (TBD)
- Long Range Financial Forecasting (Ongoing)
- Transit Asset Management Plan (TBD)
- State Funding – baseline and recurring (Ongoing)

7. Upcoming meetings

These are upcoming meetings as presently scheduled:

- Executive Committee – September 13, 2023 at 3:30 p.m.
- Ridership Committee – September 20, 2023 at 4:00 p.m.
- Finance Committee – September 27, 2023 at 4:00 p.m.
- Board of Directors – September 28, 2023 at 4:00 p.m.
- Finance Committee – October 4, 2023 at 4:00 p.m.

8. Adjournment

Nat Tupper made a motion to adjourn the meeting. John Thompson seconded the motion, at which point, Paul Bradbury adjourned the meeting at 5:45 p.m.

**Greater Portland Transit District:
FY 2024 Operating and Capital Budget- Draft**

FY 2024 OPERATING BUDGET- Draft

The total operating budget for FY 2024 is \$16,650,290, an increase of 12.9% compared to FY 2023.

Table 1: Total Budget Summary

	2021 Actual	2022 Actual	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-
Summary							
Base Bus Budget							
Total Base Bus Budget Expenditures	11,661,576	12,857,509	13,617,202	13,342,325	14,502,315	885,112	6.5%
Total Base Bus Budget Revenues	11,887,921	13,144,976	13,522,017	13,403,923	14,393,638	871,621	6.4%
Base Budget Surplus/(Deficit)	226,345	287,467	(95,185)	61,597	(108,676)	(13,491)	
ADA Paratransit							
ADA Paratransit Expenditures	350,479	408,210	416,404	469,771	507,402	90,998	21.9%
ADA PT - Municipal Funding	71,756	83,088	83,281	93,954	101,480	18,200	21.9%
ADA PT - Federal Funding	280,383	326,566	333,123	326,566	405,922	72,798	21.9%
ADA Paratransit Surplus/(Deficit)	1,660	1,444	-	(49,251)	-	-	
Lease Property							
115 St. John's Street Expenditures	70,169	476,344	503,321	480,478	498,185	(5,136)	-1.0%
115 St. John's Other Revenue	1,000	89,386	269,990	243,656	263,524	(6,466)	-2.4%
115 St. John's Municipal Funding	-	90,938	93,861	93,862	94,245	384	0.4%
115 St. John's State Funding	37,500	227,344	234,654	234,654	249,092	14,438	6.2%
Lease Property Surplus/(Deficit)	(31,669)	(68,676)	95,185	91,694	108,677	13,492	
Service Improvements							
Service Improvements Expenditures	-	-	213,306	213,306	1,142,389	929,083	435.6%
Service Imp. - Passenger Fares	-	-	21,331	21,331	172,348	151,017	708.0%
Service Imp. - Federal Funding	-	-	191,975	191,975	970,041	778,066	405.3%
Service Improvements Surplus/(Deficit)	-	-	-	(0)	-	-	
Total Budget							
Expenditures	12,082,225	13,742,062	14,750,233	14,505,881	16,650,290	1,900,058	12.9%
Revenues	12,278,560	13,962,298	14,750,233	14,609,921	16,650,291	1,900,058	12.9%
Total Budget Surplus/(Deficit)	196,336	220,236	(0)	104,040	0	1	

Major Budget Factors:

- Base Bus Budget (Expenditures) –The FY 2024 Base Bus Budget is built on transit service levels that are mostly unchanged from FY 2023, except for the restoration of 30-minute headways on the Husky Line during summer months.
- Base Bus Budget (Revenues) – revenue estimates include: increases in state and federal funding as well as increases in fares and miscellaneous revenue. Current municipal funding reflects an overall 8% increase, which includes a 5% increase in operating funding and a 115.3% increase in capital funding based on the 2024-2028 CIP. *Please note that these increases represent the average – there will be varying impacts across municipalities based on policy decisions pertaining to cost/revenue allocation.*
- ADA Paratransit budget is projected to increase based on actual increased ridership in 2023, and additional forecasted ridership increases in FY 2024.
- Lease Property (151 St. John’s Street) – total budget includes the anticipated expenditures and revenues associated with lease and operations of the property at 115 St. John’s Street. A projected \$108,67 surplus in this section can be available to offset a deficit(s) in other sections of the budget.
- Service Improvements – ARPA funded service improvements scheduled in May 2024 are reported as a separate line item. The service improvements result in a net increase of 4 bus operator positions in 2023 and 8 bus operator positions in 2024, for a total of 75 bus operator positions as of May 2024.

**Greater Portland Transit District:
FY 2024 Operating and Capital Budget- Draft**

BASE BUS SERVICE

For 2024, baseline bus service (excluding ARPA funded service improvements) will total 101,305 revenue hours. Table 2 outlines service levels, projected revenue hours and estimated boardings by route. Also presented are the boardings per hour statistics which is a basic metric of route performance.

Table 2: 2024 Service Levels and Estimated Ridership

ROUTE	MUNICIPALITIES	CORRIDORS	Max Service Headways			Revenue Hours	Estimated Boardings	Boardings/ Hour
			Wkdy	Sat	Sun			
Route 1	Portland	Congress	30 min.			9,831	192,900	20
Route 2	Portland-Westbrook	Forest	30 min.			8,766	212,913	24
Route 3	Portland-South Portland-Westbrook	Bridge-Spring	30 min.			8,254	72,500	9
Route 4	Portland-Westbrook	Brighton-Main	30 min.			13,662	306,100	22
Route 5	Portland-South Portland	Outer Congress	30 min.			10,836	287,100	26
Route 7	Falmouth-Portland	Congress-Rt. 1	60 min.			4,366	62,600	14
Route 8	Portland	Peninsula Circulator	30 min.			6,745	107,600	16
Route 9	Falmouth-Portland	Congress-Washington-Stevens	30 min.			16,392	397,200	24
Husky Line	Gorham-Portland-Westbrook	Rt. 25-William Clark-Brighton	30 min.			13,374	173,001	13
Breez	Brunswick-Freeport-Yarmouth-Portland	I-295-Rt. 1	30-90 min.	60-90 min.		9,079	67,000	7
Total						101,305	1,878,914	19

Table 3: Base Bus Budget Summary

	2021 Actual	2022 Actual	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-
EXPENDITURES							
Base Bus Budget							
Wages	6,224,159	7,147,685	7,121,866	6,889,651	7,615,451	493,585	6.9%
Benefits	2,719,817	2,748,192	3,011,731	2,927,998	3,155,443	143,712	4.8%
Services and Fees	534,819	786,307	892,871	954,067	841,264	(51,607)	-5.8%
Fuel-Fluids-Tires	660,413	627,682	823,718	823,738	933,850	110,132	13.4%
Supplies & Equipment	373,809	361,255	397,000	402,455	402,600	5,600	1.4%
Utilities	299,561	364,946	432,803	418,017	448,500	15,697	3.6%
Insurance	325,138	345,754	376,335	372,492	409,741	33,406	8.9%
Miscellaneous Expenses	44,984	49,921	59,550	62,650	68,000	8,450	14.2%
Debt Service	231,494	236,824	331,328	307,637	313,365	(17,963)	-5.4%
Capital & Reserves	247,383	188,942	170,000	183,621	314,100	144,100	84.8%
<i>Total Base Bus Budget</i>	<i>11,661,576</i>	<i>12,857,509</i>	<i>13,617,202</i>	<i>13,342,325</i>	<i>14,502,315</i>	<i>885,112</i>	<i>6.5%</i>
REVENUES							
Base Bus Funding							
Passenger Fares	1,385,127	2,108,658	2,360,736	1,892,852	2,360,736	-	0.0%
Miscellaneous Revenue	314,751	496,006	413,950	469,152	763,477	349,527	84.4%
Municipal Funding	3,959,343	4,394,704	4,534,570	4,534,572	4,897,401	362,830	8.0%
State Funding	170,426	170,427	170,426	170,426	850,000	679,574	398.8%
Federal Funding	6,058,274	5,975,181	6,042,335	6,336,921	5,522,025	(520,310)	-8.6%
<i>Total Base Bus Budget</i>	<i>11,887,921</i>	<i>13,144,976</i>	<i>13,522,017</i>	<i>13,403,923</i>	<i>14,393,638</i>	<i>871,621</i>	<i>6.4%</i>
Surplus/(Deficit)	226,345	287,467	(95,185)	61,597	(108,676)	(13,491)	

DEPARTMENT BUDGETS

In an effort to provide more transparency, and a more granular detail of yearly expenditures, staff has provided Department Budgets below. Staff has reviewed the position assignments for staffing in all departments, and did reallocate some of the positions. Also, of note is that this reallocation created some one time increases/decreases in the areas of wages and benefits within the department reports. As you can see from the Base Budget Summary table provided above, when pulled all together the increases/decreases are within normal ranges as a whole.

TRANSIT OPERATIONS DEPARTMENT

Overview and Staffing

The mission of the Transit Operations Department is to deliver safe and effective transit service on a daily basis in accordance with Metro’s published routes and schedules and provide an excellent rider experience across all touchpoints. In addition to Transit Operations, support functions include Safety-Training, Information Technology, and Customer Service sections.

- Transit Operations – deliver safe and effective bus operations on a daily basis in accordance with Metro’s published routes and schedules while providing an excellent rider experience.
- Safety-Training – effectively train and prepare new Bus Operators and manage Metro’s agency safety plan.
- Information Technology – manage the agency’s IT systems and assets to ensure proper availability, operability and security.
- Customer Service – Provide fare media sales and customer support to riders, members of the public, and pass program partners.

The Operations Department includes the following full-time equivalent (FTE) positions and number of employees. For base bus service, no additional positions or employees are proposed.

Table 4: Operations Staffing

Staffing	2022	2023	2024	Change
Operations Manager	1.00	1.00	1.00	-
Safety and Training Manager	1.00	1.00	1.00	-
Dispatcher	4.00	4.00	4.00	-
Bus Operators	66.00	63.00	63.00	-
Operations Assistant	1.00	1.00	1.00	-
Shuttle Driver	1.00	1.00	1.00	-
Customer Service Manager	1.00	1.00	1.00	-
Customer Service Representative	2.00	2.00	2.00	-
IT Manager	1.00	1.00	1.00	-
Totals	78.00	75.00	75.00	-

Major Achievements and Challenges (2023)

During 2023, the Transit Operations Department made the following major achievements and worked to manage a range of challenges:

Major Achievements:

- Forthcoming

Top Challenges:

- Forthcoming

Performance (2023)

Department performance is measured and managed across several dimensions including service reliability, service availability, safety, employee retention, and customer satisfaction:

<p>Service Reliability</p> <p>Metro’s goal for system level on-time performance (OTP) is 90% with a minimum standard of 85% reliability for individual routes. Major factors impacting OTP include:</p> <ul style="list-style-type: none">● Scheduled run/recovery times.● Bus operator and dispatch performance● Traffic volumes and construction activity.● Ridership levels and fare payment speed.● Bus stop placement.● Staffing levels.	<p>The chart displays monthly on-time performance percentages. The y-axis ranges from 0% to 100% in 20% increments. The x-axis lists months from Jan to Dec. A horizontal orange line at 90% represents the goal. A blue line represents actual performance, which starts at approximately 86% in Jan, peaks at 87% in Feb, drops to 85% in Mar, 86% in Apr, 81% in May, and 81% in Jun. Data for Jul, Aug, Sep, Oct, Nov, and Dec is not plotted.</p> <table border="1"><thead><tr><th>Month</th><th>Actual On-time Performance (%)</th><th>Goal (%)</th></tr></thead><tbody><tr><td>Jan</td><td>86</td><td>90</td></tr><tr><td>Feb</td><td>87</td><td>90</td></tr><tr><td>Mar</td><td>85</td><td>90</td></tr><tr><td>Apr</td><td>86</td><td>90</td></tr><tr><td>May</td><td>81</td><td>90</td></tr><tr><td>Jun</td><td>81</td><td>90</td></tr><tr><td>Jul</td><td>-</td><td>90</td></tr><tr><td>Aug</td><td>-</td><td>90</td></tr><tr><td>Sep</td><td>-</td><td>90</td></tr><tr><td>Oct</td><td>-</td><td>90</td></tr><tr><td>Nov</td><td>-</td><td>90</td></tr><tr><td>Dec</td><td>-</td><td>90</td></tr></tbody></table>	Month	Actual On-time Performance (%)	Goal (%)	Jan	86	90	Feb	87	90	Mar	85	90	Apr	86	90	May	81	90	Jun	81	90	Jul	-	90	Aug	-	90	Sep	-	90	Oct	-	90	Nov	-	90	Dec	-	90
Month	Actual On-time Performance (%)	Goal (%)																																						
Jan	86	90																																						
Feb	87	90																																						
Mar	85	90																																						
Apr	86	90																																						
May	81	90																																						
Jun	81	90																																						
Jul	-	90																																						
Aug	-	90																																						
Sep	-	90																																						
Oct	-	90																																						
Nov	-	90																																						
Dec	-	90																																						

<p>Service Availability</p> <p>Service availability is measured by the percentage of scheduled trips (or Revenue Hours) completed. Metro’s goal for service completion is 100% at both system and route levels. Major factors impacting service availability include:</p> <ul style="list-style-type: none">● Scheduled run/recovery times.● Bus operator and dispatch performance● Traffic volumes and construction activity.● Vehicle maintenance.● Service disruptions (e.g., detours, accidents, incidents, weather).	
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<p>Safety</p> <p>Safety is measured by the rate of accidents which could have been reasonably prevented (Preventable Accidents). Metro’s goal is 0 preventable accidents per 100,000 vehicle miles. Major factors impacting preventable accidents include:</p> <ul style="list-style-type: none">● Bus operator performance● Bus operator training● Vehicle maintenance● Route design● Weather● Parking at bus stops	
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<p><i>Employee Retention</i> Employee turnover is highest for Bus Operators in the first 1-2 years of employment and can have a detrimental impact on staff and service. Metro’s Bus Operator turnover goal is to be under x%. Major factors impacting preventable accidents include:</p> <ul style="list-style-type: none">● Effective candidate screening.● Bus operator training and support.● Demands of job.● Bus operator scheduling and hours.● Workplace culture and morale.●	
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<p><i>Customer Complaints</i> Metro’s goal for customer complaints related to transit operations is no more than x per 100,000 boardings. Major factors impacting preventable accidents include:</p> <ul style="list-style-type: none">● Service availability (i.e., service completion).● System reliability (i.e., on-time performance).● Bus operator performance.● Vehicle maintenance.● Agency policies and communications.● Service changes	
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2024 Transit Operations Department Goals

Based on the Metro 2030 Strategic Plan, and in connection with the development of the 2024 operating and capital budgets, the Transit Operations Department will work to achieve the following goals and complete the following initiatives in 2024.

Performance Goals:

- Achieve system level on-time performance of at least 90% - this goal is shared with the Planning-Marketing Department which is responsible for route and schedule development.
- Reduce Preventable Accidents to x per 100,000 vehicle miles or lower.
- Reduce customer complaints (related to transit operations) to no more than x per 100,000 boardings.
- Manage Bus Operator employee retention so as not to exceed x% in year 1 of employment, y% in year 2, and z% for the whole workgroup.
- Maintain service completion at no less than x% of scheduled service.

**Greater Portland Transit District:
FY 2024 Operating and Capital Budget- Draft**

Department Projects and Initiatives

- a. Forthcoming
- b. Forthcoming

**Greater Portland Transit District:
FY 2024 Operating and Capital Budget- Draft**

2024 Transit Operations Department Budget

Table 5: Transit Operations Department Budget

USES OF FUNDS	2022 Actual	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
Wages							
Regular Wages	4,011,944	4,423,275	4,342,040	4,594,205	170,930	3.9%	1
Overtime - Operations	814,135	452,218	453,314	452,218	-	0.0%	
Add'l Pay (PTO payout, Hlth opt out)	247,467	55,260	59,424	61,207	5,947	10.8%	2
Holiday Pay - Worked	111,395	105,769	107,334	110,554	4,785	4.5%	
Wages	5,184,941	5,036,522	4,962,112	5,218,184	181,662	3.6%	
Benefits							
FICA	387,078	381,266	380,510	399,191	17,925	4.7%	
Health Ins	990,614	1,085,755	1,098,347	1,107,013	21,258	2.0%	
HRA Payments	58,729	80,000	68,852	80,000	-	0.0%	
Dental Insurance	45,527	46,608	47,102	45,599	(1,009)	-2.2%	
Disability Insurance	38,222	46,212	47,763	51,414	5,202	11.3%	3
Life Insurance	1,979	2,065	1,682	2,065	-	0.0%	
Workers Comp	148,218	153,251	153,263	160,925	7,674	5.0%	
Unemployment	-	3,000	-	5,000	2,000	66.7%	4
Vision	2,004	2,132	2,025	2,150	18	0.8%	
Retirement	314,821	323,952	323,613	339,182	15,230	4.7%	
Uniforms/Reimbursements	13,975	24,800	20,488	29,800	5,000	20.2%	5
Benefits	2,001,168	2,149,042	2,143,644	2,222,340	73,298	3.4%	
Total Wages & Benefits	7,186,108	7,185,563	7,105,756	7,440,524	254,960	3.5%	
Services and Fees							
Temporary Help	-	-	-	-	-	0%	
Technology Services	62,909	63,839	62,100	65,000	1,161	1.8%	
Other Contracted Services	72,885	91,029	89,521	95,000	3,971	4.4%	
Services and Fees	135,794	154,868	151,621	160,000	5,132	3.3%	
Supplies & Equipment							
Transportation Supplies	4,614	6,000	2,500	3,000	(3,000)	-50.0%	
It Supplies	609	2,000	1,500	2,000	-	0.0%	
Fare Media	1,690	6,000	19,150	8,000	2,000	33.3%	6
Minor Equipment	6,230	8,500	7,471	6,500	(2,000)	-23.5%	
Supplies and Equipment	13,143	22,500	30,621	19,500	(3,000)	-13.3%	
Utilities							
Phone/Cell/Internet- AVL	4,800	4,800	4,800	4,800	-	0.0%	
Phone/Cell/Internet	26,262	26,640	25,800	26,640	-	0.0%	
Utilities	31,062	31,440	30,600	31,440	-	0.0%	
Miscellaneous Expenses							
Conferences and Travel	170	4,200	4,200	2,500	(1,700)	-40.5%	
Miscellaneous Expenses	170	4,200	4,200	2,500	(1,700)	-40.5%	
Total Non-Personnel Expenses	180,169	213,008	217,042	213,440	432	0.2%	
Total Base Bus Budget	7,366,277	7,398,571	7,322,798	7,653,964	255,392	3.5%	

**Greater Portland Transit District:
FY 2024 Operating and Capital Budget- Draft**

Note #	Line Item	Explanation
1	Wages	Increase in regular wages is driven mainly by an estimated COLA increase in base wages and step increases as required by the Collective Bargaining Agreement with ATU and the Non-Union Salary Plan approved by the Board of Directors in 2022. The current CBA is set to expire on December 31, 2023. Wages related to service improvement are listed separately.
2	Additional Pay	Increase in additional pay is related to increased Health Insurance Opt Out payments for eligible employees. Increase is also related to hiring bonus for operations and maintenance staff.
3	Disability Insurance	Staff is currently assuming an 3% increase in the cost of disability insurance. 2023 projections indicate Disability Insurance will be over budgeted amounts. 5% increase for 2024 is based on 2023 projected year end balances instead of 2023 budget.
4	Unemployment	Reallocating unemployment expenses to departments. Total unemployment budgeted expense decreased by \$3,000 in base budget.
5	Uniforms/Reimbursements	Addition of estimated relocation expense reimbursement for new employees.
6	Fare Media	Due to increased demand for Fare Media in 2023, Metro has incurred larger than estimated production costs. Staff anticipate demand to remain high in 2024.

FLEET & FACILITIES MAINTENANCE

Overview and Staffing

The mission of the Fleet and Facilities Maintenance Department is to maintain the agency’s physical assets in a state of good repair and ensure availability to deliver and support safe and effective transit services. This department maintains 44 transit buses, 5 support vehicles, 3 facilities and 500 bus stops including 50 with shelters and other amenities. The following two divisions make up this department:

- Fleet Maintenance – deliver safe and effective bus operations on a daily basis in accordance with Metro’s published routes and schedules while providing an excellent rider experience.
- Facilities Maintenance – effectively train and prepare new Bus Operators and manage Metro’s agency safety plan.

The Fleet-Facilities Maintenance Department includes the following full-time equivalent (FTE) positions and number of employees. For base bus service, no additional positions or employees are proposed.

Table 6: Maintenance Staffing

Staffing	2022	2023	2024	Change
Maintenance Manager	1.00	1.00	1.00	-
Master Technician	1.00	-	-	-
Technician	1.00	1.00	1.00	-
Mechanic I (1 PT Employee)	4.00	5.00	5.50	0.50
Mechanic II	2.00	1.00	1.00	-
Fleet Care	4.00	4.00	4.00	-
Utility	1.00	1.00	1.00	-
Building Maintenance	1.00	1.00	1.00	-
Bus Cleaner	-	1.00	1.00	-
Inventory Clerk	1.00	1.00	1.00	-
Totals	16.00	16.00	16.50	0.50

Major Achievements and Challenges (2023)

During 2023, the Transit Operations Department made the following major achievements and worked to manage a range of challenges:

Major Achievements:

- Forthcoming

Top Challenges:

- Forthcoming

Performance Metrics (2023)

- Forthcoming

2024 Maintenance Department Goals

- Forthcoming

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Table 7: Fleet & Facilities Maintenance Department Budget

USES OF FUNDS	2022 Actual	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
Wages							
Regular Wages	850,791	998,715	996,600	1,112,369	113,654	11.4%	1
Overtime - Maintenance	66,218	42,877	52,563	42,877	-	0.0%	
Add'l Pay (PTO payout, Hlth opt out)	39,476	6,552	16,135	16,619	10,067	153.6%	2
Holiday Pay - Worked	19,875	20,141	21,194	21,829	1,688	8.4%	
Wages	976,360	1,068,285	1,086,491	1,193,694	125,409	11.7%	
Benefits							
FICA	71,682	81,724	83,117	91,318	9,594	11.7%	3
Health Ins	233,652	232,717	250,874	252,236	19,519	8.4%	
HRA Payments	10,094	-	6,443	-	-	0.0%	
Dental Insurance	9,823	10,033	9,938	10,477	444	4.4%	
Disability Insurance	6,919	10,085	10,241	11,761	1,676	16.6%	4
Life Insurance	-	-	84	-	-	0	
Workers Comp	27,293	28,220	28,220	29,633	1,413	5.0%	
Unemployment	-	-	-	-	-	0.0%	
Vision	436	457	521	431	(26)	-5.7%	
Retirement	39,378	69,439	70,622	75,278	5,840	8.4%	
Uniforms	8,153	9,100	7,201	8,800	(300)	-3.3%	
Benefits	407,429	441,774	467,258	479,934	38,160	8.6%	
Total Wages & Benefits	1,383,789	1,510,059	1,553,749	1,673,628	163,569	10.8%	

Note #	Line Item	Explanation
1	Wages	Increase in regular wages is driven mainly by an estimated COLA increase in base wages and step increases as required by the Collective Bargaining Agreement with ATU and the Non-Union Salary Plan approved by the Board of Directors in 2022. The current CBA is set to expire on December 31, 2023. Increase in wages is also related to the addition of a part-time Mechanic.
2	Additional Pay	Increase in additional pay is related to increased Health Insurance Opt Out payments for eligible employees. Increase is also related to hiring bonus for operations and maintenance staff.
3	FICA	Increase is related to the addition of a part-time mechanic
4	Disability Insurance	Staff is currently assuming an 3% increase in the cost of disability insurance. 2023 projections indicate Disability Insurance will be over budgeted amounts. 5% increase for 2024 is based on 2023 projected year end balances instead of 2023 budget.

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Table 8: Fleet & Facilities Maintenance Department Budget, continued

USES OF FUNDS	2022 Actual	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
Services and Fees							
Arch & Engineer Fees	-	5,000	-	5,000	-	0.0%	
Temporary Help	-	-	-	-	-	0.0%	
Other Contracted Services	-	5,000	-	5,000	-	0.0%	
Maint Software	2,690	3,950	4,090	4,000	50	1.3%	
Maintenance Services	174,340	157,500	173,927	167,000	9,500	6.0%	
Snow Plowing/Removal	3,625	9,000	7,000	9,000	-	0.0%	
Custodial Services	21,734	48,000	46,805	48,000	-	0.0%	
Services and Fees	202,389	228,450	231,821	238,000	9,550	4.2%	
Fuel-Fluids-Tires- Non-Revenue Vehicles							
CNG Fuel	106,653	130,000	125,000	130,000	-	0.0%	
Diesel Fuel	386,878	525,928	548,500	638,500	112,572	21.4%	5
Greases and Fluids	64,174	68,040	58,056	67,600	(440)	-0.6%	
Electricity as a Fuel	9,732	30,000	20,032	27,000	(3,000)	-10.0%	
Tires and Tubes	60,245	69,750	72,150	70,750	1,000	1.4%	
Fuel-Fluids-Tires- Non-Revenue Vehicle:	627,682	823,718	823,738	933,850	110,132	13.4%	
Supplies & Equipment							
Servicing/Fueling Supplies	3,905	3,500	4,000	3,500	-	0.0%	
Shop Supplies	22,836	32,000	32,151	32,000	-	0.0%	
Shelter Supplies	3,658	5,000	2,000	5,000	-	0.0%	
Building Supplies	30,754	26,000	35,000	30,000	4,000	15.4%	6
Parts	230,161	260,000	265,000	270,000	10,000	3.8%	
Minor Equipment	19,143	10,000	1,686	4,500	(5,500)	-55.0%	
Veh Ops- Other Supplies	-	5,000	-	2,000	(3,000)	-60%	
Supplies and Equipment	310,457	341,500	339,837	347,000	5,500	1.6%	
Utilities							
Phone/Cell/Internet	443	480	480	480	-	0.0%	
Utilities	443	480	480	480	-	0.0%	
Miscellaneous Expenses							
Liscenses and Permits	575	1,500	1,500	1,500	-	0.0%	
Miscellaneous Expenses	575	1,500	1,500	1,500	-	0.0%	
Total Non-Personnel Expenses	1,141,546	1,395,648	1,397,376	1,520,830	125,182	9.0%	
Total Base Bus Budget	2,525,335	2,905,707	2,951,125	3,194,458	288,751	9.9%	

Note #	Line Item	Explanation
5	Diesel Fuel	By purchasing diesel futures, Staff was able to secure a favorable rate for METRO's 23-24 diesel contract. Staff estimates that the current contract will expire late summer of 2024, and will secure a new contract. Estimates for fuel purchases beyond contract expiration are currently estimated at \$2.73/gal.
6	Building Supplies	Increased based on 2023 actuals. Category includes supplies for maintenance of buildings and grounds.

PLANNING & MARKETING

Overview and Staffing

The Planning-Marketing Department includes the following full-time equivalent (FTE) positions and number of employees. For base bus service, no additional positions or employees are proposed.

Table 9: Planning & Marketing Staffing

Staffing	2022	2023	2024	Change
Director of Transit Development	1.00	1.00	1.00	
Marketing Manager	1.00	1.00	1.00	
Totals	2.00	2.00	0.00	2.00

Major Achievements and Challenges (2023)

During 2023, the Transit Operations Department made the following major achievements and worked to manage a range of challenges:

Major Achievements:

- Forthcoming

Top Challenges:

- Forthcoming

Performance Metrics (2023)

- Forthcoming

2024 Planning-Marketing Department Goals

- Forthcoming

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Table 10: Planning & Marketing Department Budget

USES OF FUNDS	2022 Actual	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
Wages							
Regular Wages	80,186	189,153	187,334	200,439	11,286	6.0%	1
Overtime - Administration	-	-	-	-	-	0.0%	
Add'l Pay (PTO payout, Hlth opt out)	2,800	-	-	-	-	0.0%	
Holiday Pay - Worked	-	-	-	-	-	0.0%	
Wages	82,986	189,153	187,334	200,439	11,286	6.0%	
Benefits							
FICA	6,143	6,503	14,331	15,334	8,831	135.8%	
Health Ins	21,317	18,518	45,233	42,354	23,836	128.7%	
HRA Payments	476	-	5,100	-	-	0.0%	
Dental Insurance	672	798	1,857	1,759	961	120.5%	
Disability Insurance	1,329	802	1,431	1,975	1,172	146.1%	2
Life Insurance	-	-	-	-	-	0.0%	
Workers Comp	210	217	217	227	11	5.0%	
Unemployment	-	-	-	-	-	0.0%	
Vision	31	36	53	74	38	103.4%	
Retirement	6,162	5,525	12,177	13,029	7,503	135.8%	
Uniforms	-	-	-	-	-	-	
Benefits	36,340	32,400	80,398	74,752	42,352	130.7%	
Total Wages & Benefits	119,326	221,553	267,732	275,191	53,638	24.2%	
Services and Fees							
Technology Services	9,512	17,400	17,400	17,400	-	0.0%	
Advertising	41,694	106,000	106,000	62,000	(44,000)	-41.5%	
Other Contracted Services	62,308	76,500	61,500	56,500	(20,000)	-26.1%	
Services and Fees	113,514	199,900	184,900	135,900	(64,000)	-32.0%	
Supplies & Equipment							
Supplies Cust Rel	9,948	7,500	7,500	7,500	-	0.0%	
Supplies Promo	3,172	3,000	3,000	3,000	-	0.0%	
Supplies and Equipment	13,120	10,500	10,500	10,500	-	0.0%	
Utilities							
Phone/Cell/Internet	481	480	480	960	480	100.0%	2
Utilities	481	480	480	960	480	100.0%	
Miscellaneous Expenses							
Dues, Subscriptions & Certifications	4,061	3,000	3,000	3,000	-	0.0%	
Conferences and Travel	395	1,610	1,610	4,000	2,390	148.4%	3
Miscellaneous Expenses	4,456	4,610	4,610	7,000	2,390	51.8%	
Total Non-Personnel Expenses	131,572	215,490	200,490	154,360	(61,130)	-28.4%	
Total Base Bus Budget	250,898	437,043	468,222	429,551	(7,492)	-1.7%	

Note #	Line Item	Explanation
1	Wages	Increase in regular wages is driven mainly by an estimated COLA increase in base wages and step increases as required by the Collective Bargaining Agreement with ATU and the Non-Union Salary Plan approved by the Board of Directors in 2022. The current CBA is set to expire on December 31, 2023.
2	Benefits	Increases shown in benefits is due to reallocation of staff from Administration to Planning. This is a one-time adjustment needed to present budget amounts by departments.
3	Utilities	Increases shown are due to reallocation of staff from Administration to Planning. This is a one-time adjustment needed to present budget amounts by departments.
4	Conferences & Travel	Increase related to anticipated additional conference attendance in 2024.

ADMINISTRATION

Overview and Staffing

The Administration Department includes the following full-time equivalent (FTE) positions and number of employees. For base bus service, no additional positions or employees are proposed.

Table 11: Administration Staffing

Staffing	2022	2023	2024	Change
Executive Director	1.00	1.00	1.00	-
Chief Transportation Officer	1.00	1.00	1.00	-
Chief Financial Officer	-	1.00	1.00	-
Finance Director	1.00	-	-	-
Director of Gov. and Community Relations	1.00	-	1.00	1.00
HR Director	1.00	-	-	-
HR Manager	-	1.00	1.00	-
Accounting Manager	1.00	1.00	1.00	-
Procurement Manager	1.00	1.00	1.00	-
Payroll Specialist	1.00	1.00	1.00	-
Accounting Assistant	1.00	1.00	1.00	-
HR Generalist	1.00	1.00	1.00	-
Administrative Assistant	-	1.00	1.00	-
Cash Counting Assistant (2 PT Staff)	0.50	0.50	0.50	-
Totals	10.50	10.50	11.50	1.00

Major Achievements and Challenges (2023)

During 2023, the Transit Operations Department made the following major achievements and worked to manage a range of challenges:

Major Achievements:

- Forthcoming

Top Challenges:

- Forthcoming

Performance Metrics (2023)

- Forthcoming

2024 Finance-Administration Department Goals

- Forthcoming

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Table 12: Administration Department Budget

USES OF FUNDS	2022 Actual	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
Wages							
Regular Wages	875,598	819,660	651,058	1,000,272	180,612	22.0%	1
Overtime - Administration	1,696	1,839	818	1,839	-	0.0%	
Add'l Pay (PTO payout, Hlth opt out)	26,104	6,408	994	1,024	(5,384)	-84.0%	
Holiday Pay - Worked	-	-	-	-	-	0.0%	
Total Wages	903,399	827,907	652,870	1,003,135	175,228	21.2%	
Benefits							
FICA	65,658	75,329	49,945	76,740	1,411	1.9%	
Health Ins	151,008	214,510	114,735	207,665	(6,845)	-3.2%	
HRA Payments	3,135	-	-	-	-	0.0%	
Dental Insurance	9,528	9,249	5,999	8,626	(623)	-6.7%	
Disability Insurance	13,148	8,532	13,415	9,683	1,151	13.5%	2
Life Insurance	370	361	47	361	-	0.0%	
Workers Comp	5,651	5,842	5,843	6,135	293	5.0%	
Unemployment	4,311	10,000	5,186	5,000	(5,000)	-50.0%	
Vision	375	387	284	327	(59)	-15.3%	
Retirement	49,823	64,005	42,091	63,880	(126)	-0.2%	
New Positions	-	-	-	-	-	0.0%	
Uniforms	248	300	-	-	(300)	-100.0%	
Total Benefits	303,255	388,515	237,543	378,417	(10,098)	-2.6%	

Note #	Line Item	Explanation
1	Wages	<p>Increase in regular wages is driven mainly by an estimated COLA increase in base wages and step increases as required by the Collective Bargaining Agreement with ATU and the Non-Union Salary Plan approved by the Board of Directors in 2022. The current CBA is set to expire on December 31, 2023.</p> <p>Increases are also related to the addition of the Director of Government and Community Relations position that was frozen for the 2023 budget, but added back for 2024.</p>
2	Disability Insurance	<p>Staff is currently assuming an 3% increase in the cost of disability insurance. 2023 projections indicate Disability Insurance will be over budgeted amounts. 5% increase for 2024 is based on 2023 projected year end balances instead of 2023 budget.</p> <p>Additional changes in benefits is related to the reallocation of staff between departments and the addition of the frozen position.</p>

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Table 13: Administration Department Budget, continued

USES OF FUNDS	2022 Actual	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
Services and Fees							
Tuition Reimbursement	2,955	5,000	1,500	5,000	-	0.0%	
Wellness Program	1,789	10,000	3,500	10,000	-	0.0%	
Legal Fees	43,492	40,000	65,000	40,000	-	0.0%	3
Audit Fees	23,500	26,000	25,000	27,500	1,500	5.8%	
Temporary Help	46,915	30,000	83,182	-	(30,000)	-100%	
Employment Services	13,898	12,287	12,695	14,500	2,213	18.0%	4
Benefit Administration Fees	8,514	8,636	9,746	10,000	1,364	15.8%	5
Technology Services	102,762	103,226	108,790	117,139	13,913	13.5%	6
Bank and CC Fees	20,622	24,050	17,532	24,600	550	2.3%	
Advertising	45,168	18,500	32,383	25,000	6,500	35.1%	7
Postage	2,254	2,954	2,627	3,000	46	1.6%	
Other Contracted Services	14,144	18,500	13,546	20,000	1,500	8.1%	
Office Machines Maintenance	6,236	8,000	7,876	8,000	-	0.0%	
Miscellaneous Services	2,361	2,500	2,350	2,625	125	5.0%	
Services and Fees	334,611	309,653	385,725	307,364	(2,289)	-0.7%	
Supplies & Equipment							
HR Supplies	-	-	-	2,500	2,500	100.0%	8
Office Supplies	20,981	17,500	17,997	18,100	600	3.4%	
Minor Equipment	3,554	5,000	3,500	5,000	-	0.0%	
Supplies and Equipment	24,535	22,500	21,497	25,600	3,100	13.8%	
Utilities							
Heating Fuel	156,711	175,469	175,708	180,844	5,375	3.1%	
Electricity	114,470	137,711	131,359	143,986	6,275	4.6%	
Water/Sewer/Stormwater	30,104	43,563	40,359	46,654	3,091	7.1%	
Phone/Cell/Internet	31,674	43,660	39,031	44,136	476	1.1%	
Utilities	332,960	400,403	386,457	415,620	15,217	3.8%	
Insurance							
Auto/Liability/Property Insurance	345,754	376,335	372,492	409,741	33,406	8.9%	
Insurance	345,754	376,335	372,492	409,741	33,406	8.9%	
Miscellaneous Expenses							
Dues, Subscriptions & Certifications	25,321	27,120	26,165	28,000	880	3.2%	
Conferences and Travel	8,939	13,620	14,675	14,000	380	2.8%	
Meals and Hosting	10,460	8,500	11,500	15,000	6,500	76.5%	9
Miscellaneous Expenses	44,720	49,240	52,340	57,000	7,760	15.8%	
Total Non-Personnel Expenses	1,082,580	1,158,131	1,218,511	1,215,325	57,194	4.9%	
Total Base Bus Budget	2,289,233	2,374,553	2,108,923	2,596,877	222,324	9.4%	

Note #	Line Item	Explanation
3	Legal Fees	The increase in this line item reflects increased usage of legal services related to personnel and contracting consultation. Staff estimates continued increased usage of legal services in 2024.
4	Employment Services	Increased costs related to new hire and return to work screenings.
5	Benefit Administration Fees	HRA plan fees and HRA annual Federal fees that were not previously budgeted caused the increase for this line item.
6	Technology Services	Increase costs related to Munis financial software. Also, planned addition of Budget Book software contribute to the increases in this budget line.
7	Advertising	Increases due to hire costs related to job advertisements.
8	HR Supplies	Supplies related to HR Department needs, includes labor posters and other miscellaneous items.

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9	Meals & Hosting	Increases based on historical expenses related to employee events. Staff estimates higher expenses in 2024 as planning for additional employee recognition/appreciation events.
10	Capital Prog.	Increase reflects the amount of new municipal funding needed to implement the proposed FY 2024 CIP, which is still being finalized.

DEBT SERVICE & CAPITAL

Table 14: Debt Service & Capital Budget

USES OF FUNDS	2022 Actual	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
Debt Service							
Interest Expense Short Term	23,053	100,000	75,000	85,000	(15,000)	-15.0%	
Interest Expense Long Term	31,271	32,178	33,487	29,215	(2,963)	-9.2%	
Debt Service Principal	182,500	199,150	199,150	199,150	-	0.0%	
Debt Service	236,824	331,328	307,637	313,365	(17,963)	-5.4%	
Capital & Reserves							
Contribution to Unrest Balance	-	45,000	45,000	45,000	-	0.0%	
GF Cap Outlay for Oth Cap Itms	155,460	125,000	125,000	269,100	144,100	115.3%	1
GF Cap Outlay for Capital	30,547	-	13,621	-	-	0.0%	
Transfers	2,935	-	-	-	-	0.0%	
Capital & Reserves	188,942	170,000	183,621	314,100	144,100	84.8%	
Total Base Bus Budget	425,766	501,328	491,258	627,465	126,137	25%	

Note #	Line Item	Explanation
1	Capital Prog.	Increase reflects the amount of new municipal funding needed to implement the proposed FY 2024 CIP.

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REVENUE

Table 15: Base Bus Budget: Revenue

SOURCES OF FUNDS	2021 Actual	2022 Actual	2023 Budget	2023 YTD 8.31.23	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
Passenger Fares									
Passenger Fares	1,140,893	1,325,270	1,510,307	701,767	1,106,767	1,774,575	264,268	17.5%	1
Organization Paid Fares	244,234	783,388	850,429	569,930	786,085	586,161	(264,268)	-31.1%	2
Total Passenger Fares	1,385,127	2,108,658	2,360,736	1,271,697	1,892,852	2,360,736	-	0.0%	
Miscellaneous Revenue									
Advertising Revenue	194,244	349,816	355,000	76,484	220,000	300,000	(55,000)	-15.5%	3
Non-Member Municipal Funding (Huskey Line)	-	-	-	-	105,000	330,167	330,167	100.0%	
Vehicle Maint Services	9,915	6,000	5,000	4,000	6,000	5,000	-	0.0%	
Sale of Fuel	15,884	7,868	7,000	3,468	6,936	7,000	-	0.0%	
Interest Income	6,109	48,027	15,000	83,880	100,656	90,000	75,000	500.0%	4
Reimbursements of Auto Fare fees	10,088	13,887	14,450	10,233	15,350	15,810	1,360	9.4%	
Wellness Grant Reimbursements	3,014	1,284	5,500	210	210	3,500	(2,000)	-36.4%	
Training Grant Reimbursements	-	1,872	2,000	-	-	2,000	-	0.0%	
Miscellaneous Income	20,462	29,427	10,000	8,853	10,000	10,000	-	0.0%	
Rental of Property	40,228	-	-	-	-	-	-	0.0%	
Claims Recovery	14,807	37,826	-	5,000	5,000	-	-	0.0%	
Total Other Revenue	314,751	496,006	413,950	192,128	469,152	763,477	349,527	84.4%	
Municipal Funding									
Non-Member Municipal Funding (Gorham)	33,000	33,000	35,000	35,000	35,000	35,000	-	0.0%	5
Member Municipal Funding: Operations	4,171,355	4,198,244	4,374,570	4,374,572	4,374,572	4,593,301	218,730	5.0%	6
Municipal Credit	(351,661)	-	-	-	-	-	-	0.0%	
Municipal Funding: CIP Local Match	106,649	155,460	125,000	124,999	125,000	269,100	144,100	115.3%	7
Municipal Funding: Svc Veh Local Match	-	8,000	-	-	-	-	-	0.0%	
Total Municipal Revenue	3,959,343	4,394,704	4,534,570	4,534,571	4,534,572	4,897,401	362,830	8.0%	
State Funding									
State Operating Subsidy	170,426	170,427	170,426	170,426	170,426	850,000	679,574	398.8%	
Total State Revenue	170,426	170,427	170,426	170,426	170,426	850,000	679,574	398.8%	
Federal Funding									
Federal Operating Assistance	2,424,171	3,247,517	3,928,774	710,504	3,728,774	4,248,790	320,016	8.1%	8
TW Fed Operating Assistance	650,000	219,674	-	-	-	-	-	0.0%	9
Federal Prev Maint Assistance	944,263	1,107,990	1,248,269	8,010	1,248,269	1,273,234	24,965	2.0%	10
Federal CARES Act	2,039,840	1,400,000	865,292	865,292	865,292	-	(865,292)	-100.0%	11
Federal ARPA	-	-	-	353,275	494,586	-	-	100.0%	
Total Federal Revenue	6,058,274	5,975,181	6,042,335	1,937,081	6,336,921	5,522,025	(520,310)	-8.6%	
Total Revenue	\$ 11,887,921	\$ 13,144,976	\$ 13,522,017	\$ 8,105,903	\$ 13,403,923	\$ 14,393,638	871,621	6.4%	

Note #	Line Item	Explanation
1	Pass. Fares	Anticipated increase in fare revenue is based on anticipated increases in ridership as transit ridership patterns continue to show slow, but steady improvements.
2	Org. Fares	Amount reflects continued incremental improvement in fare revenue from pass programs as well as a change in the funding terms associated with Metro's pass program agreement with the University of Southern Maine.
3	Advertising	Advertising revenue is projected to be under budget for 2023 based on changes in national advertising patterns. Using that as baseline for 2024 as a conservative estimate. In 2023, Metro was advertising for positions on 7 buses. 2024 revenue estimates assume these vehicles are available for outside advertising.
4	Interest Income	Interest income is estimated based on current interest earning rates. For 2024, the projection assumes a slow decrease in the interest rate throughout the year.
5	Non-Member Mun. Funding	Metro and Gorham agreed to continue the pilot phase of the Husky Line. As a result, Gorham's pilot phase contribution is remaining stable.
6	Member Mun. Funding	Amount reflects the local funding from member municipalities to support planned programs and operations in FY 2024. Current figure represents an amount equal to a 5% increase compared to 2023.

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7	Municipal Funding (CIP)	Amount reflects the estimated amount of new municipal funding needed to implement the proposed FY 2024-2028 CIP.
8	Federal 5307 (Operating)	Amount reflects a 2% increase in Federal 5307 formula funding for operations for FY 2024.
9	Federal 5307 (Prev. Maint.)	The amount reflects a 2% increase in funding for Preventative Maintenance for FY 2024.
10	Federal CARES Act (Operating)	CARES Act funding was fully exhausted in FY2023.
11	Federal ARPA (Operating/Service Improvements)	ARPA Act funding for FY 2024 service improvements are reported separately.

ADA PARATRANSIT

Table 16: ADA Paratransit

USES OF FUNDS	2021 Actual	2022 Actual	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
ADA Paratransit								
Contracted Services	\$ 350,479	\$ 408,210	\$ 416,404	\$ 469,771	\$ 507,402	90,998	21.9%	1
Total ADA Paratransit Service	350,479	408,210	416,404	469,771	507,402	90,998	21.9%	
Total Expenditures	350,479	408,210	416,404	469,771	507,402	90,998	21.9%	
SOURCES OF FUNDS								
	2021 Actual	2022-A Actual	2023 Request	2023 Projection	2024 Request	2021 \$ +/-	2021 % +/-	Notes
Municipal Funding								
Municipal Funding	71,756	83,088	83,281	93,954	101,480	18,200	21.9%	2
Total Municipal Funding	71,756	83,088	83,281	93,954	101,480	18,200	21.9%	
Federal Funding								
FTA Section 5307	280,383	326,566	333,123	326,566	405,922	72,798	21.9%	3
FTA CARES Act	-	-	-	-	-	-	-	4
Total Federal	280,383	326,566	333,123	326,566	405,922	72,798	21.9%	
Total Revenue	352,139	409,654	416,404	420,520	507,402	90,998	21.9%	
Surplus/(Deficit)	1,660.20	1,444	-	(49,251)	0.00			

Note #	Line Item	Explanation
1	Contracted Serv.	Metro has a contract with the Regional Transportation Program (RTP) to provide complementary ADA Paratransit services. Metro's cost is based on a negotiated net cost per trip boardings, which has increased in 2023. For FY 2024, staff are assuming ridership continues to increase.
2	Mun. Funding	Municipalities are billed directly for 20% of the actual cost of ADA paratransit trips that originate in their jurisdictions.
3	Federal Funding (5307)	Metro receives federal funding to cover 80% of the cost of ADA paratransit.
4	Federal Funding (CARES Act)	Metro sought CARES Act funding support in 2020 for ADA paratransit. The combination of reduced ridership and cost along with the supplemental CARES Act funding created a surplus in the agency's regular 5307 funding in 2020.

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Table 17: ADA Paratransit Ridership: 2021-2023

2020	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Total	%
Falmouth	26	21	13	-	-	5	3	7	12	11	10	2	110	1%
Gorham	10	18	33	12	-	2	7	21	14	9	2	-	128	1%
Portland	1,263	1,098	899	195	152	641	752	899	934	883	761	787	9,264	80%
Westbrook	341	279	235	37	14	143	157	134	151	217	179	247	2,134	18%
Total	1,640	1,416	1,180	244	166	791	919	1,061	1,111	1,120	952	1,036	11,636	100%
2021	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Total	%
Falmouth	7	3	8	7	11	5	7	13	9	9	9	8	96	1%
Gorham	1	3	1	3	8	10	11	6	7	7	8	8	73	1%
Portland	729	728	1,052	1,045	959	1,024	999	975	1,009	1,002	995	1,001	11,518	79%
Westbrook	230	179	262	290	284	238	221	164	243	240	232	223	2,806	19%
Total	967	913	1,323	1,345	1,262	1,277	1,238	1,158	1,268	1,258	1,244	1,240	14,493	100%
2022	Jan	Feb	Mar	Apr	May	June	July	Aug	Sep	Oct	Nov	Dec	Total	%
Falmouth	13	10	32	37	26	39	24						181	2%
Gorham	4	3	6	9	8	10	3						43	0%
Portland	847	876	1,041	1,031	1,081	1,172	1,091						7,139	80%
Westbrook	137	160	246	242	241	262	248						1,536	17%
Total	1,001	1,049	1,325	1,319	1,356	1,483	1,366	-	-	-	-	-	8,899	100%

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LEASE PROPERTY

Table 18: 115 St. John’s Street Property

USES OF FUNDS	2021 Actual	2022 Actual	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
Services and Fees								
Arch/Eng Fees	1,511			-	-	-	#DIV/0!	
Legal Fees	-	6,095	5,000	500	-	(5,000)	-100.0%	
Property Management Fees- Broker, Cam, Etc	-	63,783	8,766	8,766	8,941	174	2.0%	
Maintenance Services- 115 St John St.	3,202	4,298	15,000	5,000	10,000	(5,000)	-33.3%	
Snow Plowing/Removal- 115 St John St.	-	-	10,000	3,500	5,000	(5,000)	-50.0%	
Supplies	-	714	3,500	1,000	2,000	(1,500)	-42.9%	
Total Services and Fees	4,713	74,889	42,266	18,766	25,941	(16,326)	-38.6%	1
Utilities								
Heating Fuel- 115 St. John St.	425	8,535	-	-	-	-	#DIV/0!	
Electricity- 115 St. John St.	1,217	7,176	-	1,296	-	-	#DIV/0!	
Water/Sewer/Stormwater- 115 St. John St.	1,004	5,982	-	870	-	-	#DIV/0!	
Total Utilities	2,646	21,693	-	2,166	-	-	#DIV/0!	2
Rental Fees								
Rental Fees	54,167	326,083	332,605	332,605	339,257	6,652	2.0%	
Property Taxes	8,643	35,302	40,182	37,500	41,000	818	2.0%	
Total Rental Fees	62,810	361,385	372,787	370,105	380,257	7,470	2.0%	3
CAM Charges								
Management Fees	-	-	13,304	13,308	13,570	266	2.0%	
General R&M	-	-	7,700	7,704	7,935	235	3.1%	
General Administration	-	-	48,290	49,455	50,939	2,649	5.5%	
Total CAM Charges	-	-	69,294	70,467	72,444	3,150	4.5%	4
Property Insurance								
Property Insurance- 115 St. John Street	-	18,377	18,974	18,974	19,543	569	3.0%	
Total Insurance	-	18,377	18,974	18,974	19,543	569	3.0%	5
Total	70,169	476,344	503,321	480,478	498,185	(5,136)	-1.0%	
SOURCES OF FUNDS	2021 Actual	2022 Actual	2023 Request	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
Other Revenue								
Reimbursements- Insurance	-	7,657	18,974	18,974	19,543	569	3.0%	
Reimbursements- Taxes	-	15,230	40,182	40,182	41,000	818	2.0%	
Reimbursements- Maintenance and Repair	-	4,502	28,500	2,166	17,000	(11,500)	-40.4%	
Management Fees	-	2,384	7,013	7,013	7,153	140	2.0%	
Rental of Property- 115 St. John's St.	1,000	59,612	175,321	175,321	178,828	3,506	2.0%	
Total Other Revenue	1,000	89,386	269,990	243,656	263,524	(6,466)	-2%	6
Municipal Funding								
Municipal Assessment for Operating	-	90,938	93,861	93,862	94,245	384	0.4%	
Total Municipal Funding	-	90,938	93,861	93,862	94,245	384	0.4%	7
State Funding								
State Operating Subsidy	37,500	227,344	234,654	234,654	249,092	14,438	6.2%	
Total State Funding	37,500	227,344	234,654	234,654	249,092	14,438	6.2%	8
Total Revenue	38,500	407,668	598,505	572,172	606,861	8,356	1.4%	
Surplus/(Deficit)	(31,669)	(68,676)	95,185	91,694	108,677	13,492	14%	

Note #	Line Item	Explanation
1	Service-Fees	Anticipated services and maintenance expenses for building.
2	Utilities	Utilities have been transferred to sub-tenant upon occupancy in 2022.
3	Rental Fees	This figure represents the base lease cost and taxes for FY 2024.
4	CAM Charges	Based on 2023 actual, increased by 4% estimate.
5	Insurance	Based on 2023 actual, increased by 3% estimate.
6	Other Revenue	Anticipated revenue from sub-leasing entire building.

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7	Mun. Funding	Municipal funding approved by the Board of Directors in July 2021.
8	State Funding	Funding committed to Metro by the Maine Department of Transportation.

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SERVICE IMPROVEMENTS

Table 19: ARPA Service Improvements

USES OF FUNDS	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
Wages & Benefits						
Wages	\$ 135,000	\$ 133,763	\$ 686,725	627,584	465%	1
Benefits	\$ 50,000	\$ 51,829	\$ 291,402	262,488	525%	1
Total Wages & Benefits	185,000	185,592	978,127	890,072	481%	
Fuel & Fluids						
CNG Fuel	3,306	3,339	13,851	10,718	324%	2
Diesel Fuel	25,000	24,375	101,377	77,645	311%	2
Greases and Fluids			6,914	7,000	0%	2
Tires and Tubes			6,304	6,382	0%	2
Total Fuel & Fluids	28,306	27,714	128,446	101,746	359%	
Supplies & Equipment						
Parts	-	-	35,817	25,801	100%	3
Total Supplies & Equipment	-	-	35,817	25,801	100%	
Total	213,306	213,306	1,142,389	1,017,619	477%	
SOURCES OF FUNDS	2023 Budget	2023 Projection	2024 Request	2024 \$ +/-	2024 % +/-	Notes
Passenger Fares						
Passenger Fares	21,331	21,331	172,348	180,211	845%	4
Total Passenger Fares	21,331	21,331	172,348	180,211	845%	
Municipal Funding						
Municipal Funding	-	-	-	-	0%	
Total Municipal Funding	-	-	-	-	0%	
Federal Funding						
FTA Section 5307			-	-	0%	
FTA CARES Act			-	-	0%	
FTA American Rescue Plan	191,975	191,975	970,041	837,408	436%	5
FHWA CMAQ	-	-	-	-	0%	
Total Federal Revenue	191,975	191,975	970,041	837,408	436%	
Total Revenue	213,306	213,306	1,142,389	1,017,619	477%	
Surplus/(Deficit)	-	(0)	-	-		

Note #	Line Item	Explanation
1	Wages/Benefits	Staffing for ARPA funded service improvements anticipate the addition of 4 Bus Operator positions for the August 2023 planned improvements, and an addition of 8 Bus Operator positions for the May 2024 planned improvements.
2	Fuel, Fluids and Tires	Estimates of additional usage related to planned service improvements.
3	Parts	Estimates of additional usage related to planned service improvements.
4	Fare Revenue	Estimates of additional fare revenue for service improvements.
5	FTA ARPA	ARPA funds awarded for service improvements.

PROPOSED 2024-2024 CAPITAL IMPROVEMENT PROGRAM

PROGRAM SUMMARY		Funds Rem.	2023	2024	2025	2026	2027	2028
Total		1,564,735	4,467,551	8,438,620	5,303,800	1,606,924	29,078,181	2,296,038
Federal (5307)		801,357	2,167,000	5,054,991	4,323,040	1,285,539	15,762,545	1,836,830
Federal (CARES)		412,178	296,650	1,560,000	-	-	-	-
Federal (ARPA)		-	1,061,441	-	-	-	-	-
Federal (CRRSAA)		-	36,440	-	-	-	-	-
Federal (5310)		-	429,560	219,529	-	-	-	-
State		-	184,000	180,000	430,800	60,000	7,855,036	202,592
Local (Bond)		-	166,500	1,220,000	370,800	-	5,295,036	202,592
Local (Assessment)		366,200	125,960	269,100	279,160	261,385	165,564	54,024
Local Assess (Projects)		-	125,960	269,100	279,160	261,385	165,564	54,024
Local Assess (Cap Res.)		-	-	-	-	-	84,436	203,476
Local (Debt Service)		-	232,637	228,365	367,514	400,619	878,101	854,997
Total			358,597	497,465	646,674	662,003	1,128,101	1,112,497

100 PLANNING & PROGRAMS		Funds Rem.	2023	2024	2025	2026	2027	2028
101 Replacement Facility: Planning-Design		50,000	175,000	-	600,000	600,000	600,000	-
<i>Prior funding and 2023 funding will be used to hire a consultant firm to prepare conceptual design, capital cost estimate, operating cost forecasts, and develop project roadmap. Funding in outer years reflects 8% of a facility's estimated construction cost for planning-design-engineering.</i>								
Federal (5307)		40,000	140,000	-	480,000	480,000	480,000	-
Federal (CARES)		-	-	-	-	-	-	-
Federal (ARPA)		-	-	-	-	-	-	-
Federal (5310)		-	-	-	-	-	-	-
State		-	17,500	-	60,000	60,000	60,000	-
Local (Bond)		-	-	-	-	-	-	-
Local (Assessment)		15,000	17,500	-	60,000	60,000	60,000	-
102 Service Planning		53,525	-	-	-	-	-	-
<i>Remaining funds are from 2016 Operating-Capital Grant</i>								
<i>Staff propose utilizing these funds to augment Project 401 (General Bus Stop Improvements)</i>								
Federal (5307)		42,820	-	-	-	-	-	-
Federal (CARES)		-	-	-	-	-	-	-
Federal (ARPA)		-	-	-	-	-	-	-
Federal (5310)		-	-	-	-	-	-	-
State		-	-	-	-	-	-	-
Local (Bond)		-	-	-	-	-	-	-
Local (Assessment)		10,705	-	-	-	-	-	-
103 GPCOG Mobility Programs		242,448	72,881	-	-	-	-	-
<i>Metro has served as a pass-through of federal CARES Act funding in order to allow GPCOG to use federal CARES Act funding to implement a variety of mobility management programs.</i>								
Federal (5307)		-	-	-	-	-	-	-
Federal (CARES)		242,448	-	-	-	-	-	-
Federal (ARPA)		-	36,441	-	-	-	-	-
Federal (CRRSAA)		-	36,440	-	-	-	-	-
State		-	-	-	-	-	-	-
Local (Bond)		-	-	-	-	-	-	-
Local (Assessment)		-	-	-	-	-	-	-
Local		-	-	-	-	-	-	-
104 GPCOG Planning Projects		-	-	-	-	-	-	-
<i>Transit Together and Rapid Transit Project.</i>								
Federal (5307)		-	-	-	-	-	-	-
Federal (CARES)		-	-	-	-	-	-	-
Federal (ARPA)		-	-	-	-	-	-	-
Federal (5310)		-	-	-	-	-	-	-
State		-	-	-	-	-	-	-
Local (Bond)		-	-	-	-	-	-	-
Local (Assessment)		-	-	-	-	-	-	-

200 FACILITIES: MAINTENANCE-ACQUISITION-CONSTRUCTION		Funds Rem.	2023	2024	2025	2026	2027	2028
201 Metro Facility Replacement-Expansion		-	-	5,200,000	-	-	25,000,000	-
<i>Phase 1: Acquire 151 St. John's Property - Federal assistance estimated at 50%; State assistance estimated at 30%. Local funding assumed to come from bonding.</i>								
Federal (5307)		-	-	2,600,000	-	-	12,500,000	-
Federal (CARES)		-	-	1,560,000	-	-	-	-
Federal (ARPA)		-	-	-	-	-	-	-
Federal (5310)		-	-	-	-	-	-	-
State		-	-	-	-	-	7,500,000	-
Local (Bond)		-	-	1,040,000	-	-	5,000,000	-
Local (Assessment)		-	-	-	-	-	-	-
202 Facility Renovations-Major Component Replacement		316,580	125,000	300,000	-	-	-	-
<i>Unspent funding (\$316,580) for facility renovations (\$96,580) and Bus Wash Rehab (\$150,000) and HVAC (\$70,000) - These projects are moving forward.</i>								
<i>Replacement of back-up generator in 2023</i>								
<i>CNG Station rehab/compressor replacement in 2024</i>								
Federal (5307)		253,264	100,000	240,000	-	-	-	-
Federal (CARES)		-	-	-	-	-	-	-
Federal (ARPA)		-	-	-	-	-	-	-
Federal (5310)		-	-	-	-	-	-	-
State		-	-	-	-	-	-	-
Local (Bond)		-	-	-	-	-	-	-
Local (Assessment)		63,316	25,000	60,000	-	-	-	-
202 Safety-Security Maintenance/Upgrades		63,000	-	50,000	-	-	-	-
<i>Remaining funds (10,000) from 2016 Op-Cap Grant, and (\$53,000) from 2017 Op-Cap Grant</i>								
<i>These funds in conjunction with proposed 2024 funding will be used to replace/upgrade facility surveillance system, integrate ID badging access, harden access/exit points.</i>								
<i>Local funding remains from prior year budgets for which local match was collected but project was not included in PACTS program of projects for federal funding (\$10,000).</i>								
Federal (5307)		50,400	-	40,000	-	-	-	-
Federal (CARES)		-	-	-	-	-	-	-
Federal (ARPA)		-	-	-	-	-	-	-
Federal (5310)		-	-	-	-	-	-	-
State		-	-	-	-	-	-	-
Local (Bond)		-	-	-	-	-	-	-
Local (Assessment)		22,600	-	10,000	-	-	-	-

300 VEHICLE MAINTENANCE & ACQUISITION		Funds Rem.	2023	2024	2025	2026	2027	2028
301 Mid-Life Fleet Refurbishments <i>Replacement of major components (engines, transmissions) and vehicle refurbishments of 5 2014 Gilligs (\$215,551) followed by 5 2018 New Flyers (2024); 6 2018 New Flyers (2025); 6 2019 New Flyers (2026); 5 2020 New Flyers (2027); 2 2020 New Flyers and 2 2021 New Flyers (2028).</i>	Total	215,551	-	300,000	370,800	381,924	327,818	270,122
	Federal (5307)	172,441	-	240,000	296,640	305,539	262,254	216,098
	Federal (CARES)	-	-	-	-	-	-	-
	Federal (ARPA)	-	-	-	-	-	-	-
	Federal (5310)	-	-	-	-	-	-	-
	State	-	-	-	-	-	-	-
	Local (Bond)	-	-	-	-	-	-	-
	Local (Assessment)	43,110	-	60,000	74,160	76,385	65,564	54,024
302 Fleet Replacements <i>GP Metro adheres manages to the FTA Uesful Life Benchmark (ULB) of 14 years, but aims to replace buses at years 13 and 14 in order to allow flexibility based on individual buses' condition.</i> <i>Replaced 4 original Breez buses in FY 2023 with diesel New Flyers</i> <i>Replace 3 2011 diesel Gillig buses in FY 2024 with diesel New Flyers using existing contract</i> <i>Replace 4 2011 diesel Gillig buses in FY 2025 with electric buses</i> <i>Replace 3 2014 CNG Gillig buses in FY 2027 with electric buses</i> <i>Replace 2 2014 CNG Gillig buses in FY 2028 with electric buses</i>	Total		2,220,000	1,800,000	3,708,000	-	2,950,363	2,025,916
	Federal (5307)		1,887,000	1,440,000	2,966,400	-	2,360,290	1,620,733
	Federal (CARES)							
	Federal (ARPA)							
	Federal (5310)							
	State		166,500	180,000	370,800	-	295,036	202,592
	Local (Bond)		166,500	180,000	370,800	-	295,036	202,592
	Local (Assessment)							
303 Support Vehicle Replacement/Acquisitions <i>2023 replacement of operations support vehicle acquired in 2013.</i> <i>2023 addition of employee shuttle to provide transport between base and relief point(s)</i> <i>2024 replacement of maintenance/plow truck</i> <i>2025 acquisition of skid steer for bus stop/sidewalk/facility snow plowing.</i> <i>Remaining funds \$7,400 (from sale of retired vehicle) and \$1,730 (surplus from acquisition of operations shuttle) can be applied to future needs.</i>	Total	9,130	105,000	-	-	-	-	-
	Federal (5307)		40,000	52,000	80,000	-	-	-
	Federal (CARES)	1,730	55,000					
	Federal (ARPA)							
	Federal (5310)							
	State							
	Local (Bond)		-	-	-	-	-	-
	Local (Assessment)	7,400	10,000	13,000	20,000	-	-	-
308 Fleet Expansion <i>TBD</i>	Total	-	-	-	-	-	-	-
	Federal (5307)	-	-	-	-	-	-	-
	Federal (CARES)	-	-	-	-	-	-	-
	Federal (ARPA)	-	-	-	-	-	-	-
	Federal (5310)	-	-	-	-	-	-	-
	State	-	-	-	-	-	-	-
	Local (Bond)	-	-	-	-	-	-	-
	Local (Assessment)	-	-	-	-	-	-	-
400 BUS STOP IMPROVEMENTS		Funds Rem.	2023	2024	2025	2026	2027	2028
401 General Bus Stop Improvements <i>This project is aimed at general bus stop improvements including installation of shelters, seating, signage, and access improvements where needed. GP Metro plans to use consultant assistance to perform a full bus stop inventory and recommend design and amenity standards.</i> <i>Federal-Local funding remains from a 2016 project (\$38,642) which provided acquisition/installation of bus stop shelters and new bus stop signage across the region.</i> <i>Local funding remains from prior year budgets for which local match was collected but project was not included in PACTS program of projects for federal funding (\$70,000).</i>	Total	108,642	-	-	200,000	200,000	200,000	-
	Federal (5307)	30,914	-	-	160,000	160,000	160,000	-
	Federal (CARES)							
	Federal (ARPA)							
	Federal (5310)							
	State							
	Local (Bond)		-	-	-	-	-	-
	Local (Assessment)	77,728	-	-	40,000	40,000	40,000	-
402 Transit Stop Access Project <i>Planning-design work completed in prior years. Amounts shown are for construction. Remaining amount includes \$195,468 from prior grant which covers design-engineering as well as \$73,460 in local funding that was collected for construction but tied to federal funding in a future year.</i> <i>Amounts in FY 2023 are programmed for construction. Local match relates to Federal 5310 funding.</i> <i>Amounts in FY 2024 reflect the final allocation of federal formula funding for this project</i> <i>Amounts in FY 2025-26 represent new formula funding awarded to Metro thru PACTS formula set-aside application process.</i>	Total	240,444	1,028,020	497,420	425,000	425,000	-	-
	Federal (5307)	133,586	-	210,031	340,000	340,000	-	-
	Federal (CARES)							
	Federal (ARPA)		525,000					
	Federal (5310)		429,560	219,529				
	State		-	-	-	-	-	-
	Local (Bond)		-	-	-	-	-	-
	Local (Assessment)	106,858	73,460	67,860	85,000	85,000	-	-
500 TECHNOLOGY INTEGRATIONS		Funds Rem.	2023	2024	2025	2026	2027	2028
501 Management Information Systems <i>Remaining grant balance (\$97,415) earmarked for inventory tracking software (\$77,715), and Timekeeping software (\$19,700). Additional funding sought in 2024 to acquire and deploy timekeeping software. The timekeeping project will be integrated with Project 503 so it functions with the AVL system.</i>	Total	97,415	-	120,000	-	-	-	-
	Federal (5307)	77,932	-	96,000	-	-	-	-
	Federal (CARES)	-	-	-	-	-	-	-
	Federal (ARPA)	-	-	-	-	-	-	-
	Federal (5310)	-	-	-	-	-	-	-
	State	-	-	-	-	-	-	-
	Local (Bond)	-	-	-	-	-	-	-
	Local (Assessment)	19,483	-	24,000	-	-	-	-
502 Transit Signal Priority <i>Metro awarded \$500,000 in federal ARPA funding to install transit signal priority technology along Washington Avenue and Forest Avenue in Portland. Additional \$170,000 applied for through PACTS FTA Section 5307 formula set-aside program for transit enhancements (pending approval). Additional award would add TSP to Brighton Ave. and Congress Street.</i>	Total	-	500,000	171,200	-	-	-	-
	Federal (5307)	-	-	136,960	-	-	-	-
	Federal (CARES)	-	-	-	-	-	-	-
	Federal (ARPA)	-	500,000	-	-	-	-	-
	Federal (5310)	-	-	-	-	-	-	-
	State	-	-	-	-	-	-	-
	Local (Bond)	-	-	-	-	-	-	-
	Local (Assessment)	-	-	34,240	-	-	-	-
503 CAD/AVL System Replacement <i>Unspent funding (\$168,000) from CARES Act funding allocated to AVA System/UV Lighting CARES Act funding recently allocated by PACTS for CAD/AVL replacement (\$242k).</i> <i>Approximately \$1.0 million needed to replace the existing system to include AVL, CAD, APC, AVA</i>	Total	168,000	241,650	-	-	-	-	-
	Federal (5307)	-	-	-	-	-	-	-
	Federal (CARES)	168,000	241,650	-	-	-	-	-
	Federal (ARPA)	-	-	-	-	-	-	-
	Federal (5310)	-	-	-	-	-	-	-
	State	-	-	-	-	-	-	-
	Local (Bond)	-	-	-	-	-	-	-
	Local (Assessment)	-	-	-	-	-	-	-